CORPORATE SURPLUS RESPONSIBILITY.

SUSTAINABILITY REPORT 2020.





HELLO!

AN INTRODUCTION FROM STEPH MCGINTY, OUR GROUP MANAGING DIRECTOR.

IT'S SOMETHING OF AN UNDERSTATEMENT TO SAY THAT 2020 DIDN'T PAN OUT AS ANY OF US MIGHT HAVE IMAGINED AND THE COVID-19 PANDEMIC HAS TOUCHED US ALL. DESPITE THE MANY CHALLENGES THAT CAME WITH IT, I AM VERY PROUD OF WHAT WE HAVE ACHIEVED AT COMPANY SHOP GROUP.

From the very outset of the pandemic, we asked ourselves 'what more can we do?' not just 'how do we get through this?'. Never has our 'turning problems into potential' vision been so relevant and important.

To achieve this, we have continued to invest throughout our business. We've added significant capacity with new stores and a new Distribution Centre that advances our capability to handle more surplus and redistribute it to more sites across the UK.

We've also grown our industry-leading capabilities with new technology and critical interventions that unlock surplus higher up the supply chain. And we've invested in the future, launching our pioneering Luminary Programme to develop industry leaders who want to make a change in surplus management and reduce unnecessary waste.

To support our communities, we have adapted how we deliver our award-winning Community Shop services. Community Hub went virtual, we inspired children and young people through the Healthy Holidays programme and we supported our communities with more than 125,000 food and care parcels providing a lifeline for those most in need.

Our ambition remains to ensure that perfectly good products do not go to waste. We will continue to support our industry with intelligent surplus management solutions, to identify new opportunities to encourage people and our industry to rethink and reduce waste.

Steph McGinty,

Group Managing Director, Company Shop Group



"COMPANY SHOP GROUP
ARE AT THE FOREFRONT OF
DRIVING A GREENER, MORE
SUSTAINABLE RETAIL ECONOMY.
OUR PARTNERSHIP CREATES A
POWERFUL COLLABORATION
SUPPORTING THE INDUSTRY TO
EMBED MORE SUSTAINABLE
PRACTICES ACROSS ITS SUPPLY
CHAINS AND BUILDING A MORE
SUSTAINABLE INDUSTRY."

HELEN DICKINSON, CEO,
BRITISH RETAIL CONSORTIUM





CORPORATE SURPLUS RESPONSIBILITY.

WE TURN PROBLEMS INTO POTENTIAL.

We've been doing it for over 50 years, and we're as determined now as ever before to help the industry rethink waste and unlock the potential from surplus.



OUR GOAL IS SIMPLE.

To stop perfectly good products from going to waste by redistributing more stock, to more members, through more stores.



BUT OUR PASSION GOES MUCH DEEPER THAN THAT.

We use surplus products to create positive impacts and deliver long-lasting social mobility in communities that need the most support.





"COMPANY SHOP **GROUP CONTINUES TO DEMONSTRATE ITS ABILITY TO HANDLE SIGNIFICANT VOLUMES OF SURPLUS STOCK.** THIS NOT ONLY REDUCES **UNNECESSARY WASTE BUT ALSO DELIVERS POSITIVE BENEFITS TO COMMUNITIES ACROSS THE COUNTRY."**

NICK DOWNING, COMMERCIAL DIRECTOR, IGD



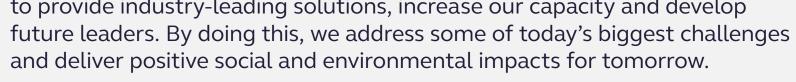


to provide industry-leading solutions, increase our capacity and develop









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CAPACITY TO DELIVER.

BIG ISN'T ALWAYS BEST, BUT WHEN IT COMES TO REDISTRIBUTING SURPLUS TO MAKE POSITIVE IMPACTS, STRETCH FAMILY BUDGETS FURTHER AND REDUCE UNNECESSARY WASTE, WE DEFINITELY THINK IT IS.

That's why we invested more in our business in 2020 than ever before, opening new stores, welcoming tens of thousands of new members and handling more stock than ever.

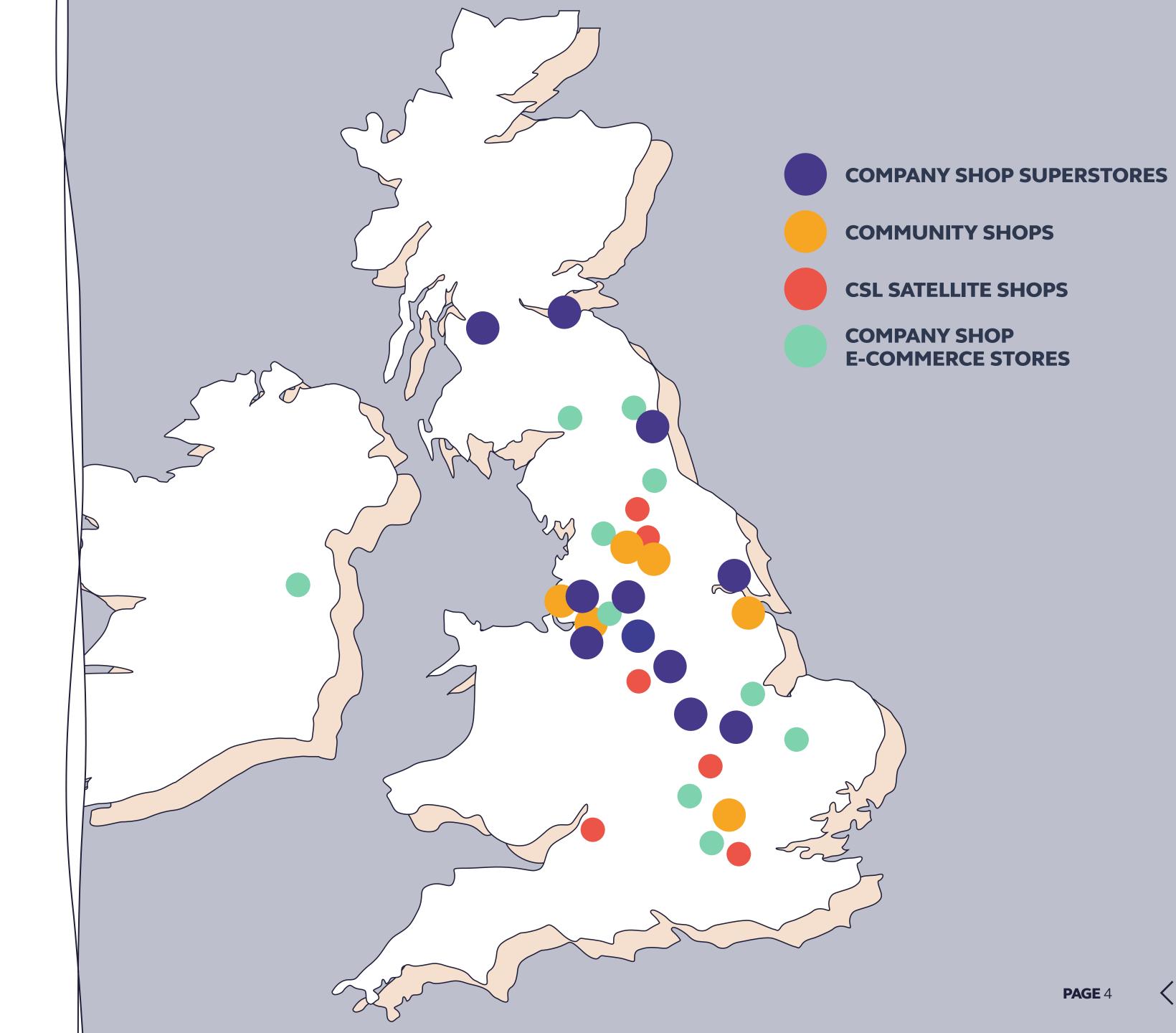
"FOR FOUR GENERATIONS, SAMWORTH BROTHERS HAS BEEN ACTING RESPONSIBLY

AND DOING THE RIGHT THING. That's why our purpose as a Group is "We do good things with great food." We want to be a long-term force for good and working with Company Shop Group not only gives us a sustainable redistribution route for our surplus products but also, through membership to their stores, we're able to provide our colleagues with access to discounted products. Our partnership also extends to supporting disadvantaged local communities through food donations and tackling food poverty through collaborative work with local authorities."

DEBORAH CARLIN, HEAD OF RESPONSIBLE BUSINESS, SAMWORTH BROTHERS

Samworth Brothers

QUALITY FOODS



CAPACITY TO DELIVER.

OUR SECOND DISTRIBUTION CENTRE OPENED IN LEICESTER, ADDING 35,000 SQ FT OF PROCESSING, STORAGE AND DISTRIBUTION CAPACITY TO OUR BUSINESS. THE SITE IS ALSO HOME TO OUR CENTRE OF EXCELLENCE FOR HOME SHOPPING RETURNS, UNLOCKING ADDITIONAL SURPLUS FROM ONLINE RETAIL.

We grew our Company Shop store network by 57%, ending the year with 11 stores. We also opened a new Community Shop in Kirkdale, Liverpool, taking our total to six stores. That's almost 3km of shelves, chillers and freezers all stocked with perfectly good products for our members.

WE SERVED OVER 200,000 UNIQUE MEMBERS, SAVING THEM A MASSIVE £64M.

Did you know that hundreds of our FMCG partners have staff who are Company Shop members?

IF YOU ARE PART OF THE FMCG SUPPLY CHAIN MAKE SURE THAT YOUR EMPLOYEES ARE NOT MISSING OUT.

CONTACT OUR MEMBERSHIP TEAM HERE TO FIND OUT MORE.

IN 2020...

WATCH OUR JOURNEY OF A PRODUCT VIDEO





WE SAVED
28,073 TONNES
OF SURPLUS
FROM GOING
TO WASTE

5.7M
NON-FOOD
ITEMS HANDLED

WE PAID OUR PARTNERS

£20.6M

THAT'S OVER £139M
PAID BACK TO INDUSTRY
PARTNERS OVER THE
LAST 10 YEARS!

COMPANY SHOP GROUP

CAPABILITY TO DO MORE.

NEARLY TWO THIRDS OF SURPLUS PRODUCTS THAT WE HANDLE REQUIRE SOME PROCESSING INTERVENTION. OUR UNIQUE OPERATING CAPABILITIES ENSURE WE'RE ABLE TO PROCESS EVEN MORE SURPLUS FOR OUR PARTNERS, IN ALL SORTS OF DIFFERENT WAYS.



"WE ARE PASSIONATE ABOUT FINDING INNOVATIVE WAYS TO REDUCE FOOD WASTE, THEREFORE WE CONTINUALLY WORK WITH OUR PARTNERS TO FIND SOLUTIONS TO THE PROBLEMS THAT CAUSE IT. THIS OFTEN MEANS FURTHER INVESTMENT IN OUR INDUSTRY-LEADING INFRASTRUCTURE OR CREATING NEW, AGILE WAYS OF WORKING."



DAVID LENNON, COMMERCIAL DIRECTOR, COMPANY SHOP GROUP

BOTTLE WASH

Glass bottles can get damaged when they are moved, but we won't let one bad apple cider spoil the rest of the barrel (or case!). Whether it is sticky residues or broken glass that needs removing, we manage these products in a safe and environmentally friendly way, ensuring millions of products that may have gone to waste, end up where they were intended, in the hands of customers.

ALMOST 2.5 MILLION BOTTLES SORTED AND WASHED IN 2020.

HAVE YOU GOT THE BOTTLE TO STOP PERFECTLY GOOD PRODUCTS FROM GOING TO WASTE?

FOREIGN BODY DETECTION

We are the only redistributor to use technically advanced X-ray foreign body detection systems. This technology allows us to access large quantities of surplus that often occurs higher up the supply chain, with potential to save thousands of tonnes of stock from going to waste.

OUR X-RAY PROCESSING SYSTEM CAN HANDLE 2.8KT PER YEAR

RE-PACK

From bulk products to damaged packaging, or even products that haven't quite reached the packaging stage, we can repackage and distribute to a closed member-base who understand what we do.

RELABEL

No label, no problem. Missed ingredient, we've got it covered. We have unparalleled knowledge and in-house technical capabilities for relabelling and experience in handling large and complex surplus products. Every day, we relabel products to meet food safety and legal requirements, meaning even more perfectly good products don't go to waste.

MORE THAN 11 MILLION ITEMS RELABELLED IN 2020.

FROZEN PROCESSING

We continue to invest in our frozen capabilities, with our new Distribution Centre in Leicester adding significant capacity. We are also the only redistributor who can safely blast freeze short-dated surplus product direct from manufacturers, which extends product life and reduces waste.

DID YOU KNOW WE BLAST FREEZE UP TO 100 PALLETS PER WEEK?

BRAND INTEGRITY

We protect your brand as if it's our own. That's why we're trusted by so many partners. Identifying purchase points and full traceability of products to individual members provides our partners with total peace of mind. All of this is carried out to the highest of standards and in 2020 we were proud to be certified against the latest BRC Global Standard for Food Safety (Issue 8: August 2018), achieving an AA grade.



Community Shop

MEANINGFUL IMPACT.

COMMUNITY SHOP IS OUR AWARD-WINNING SOCIAL ENTERPRISE, BUILDING STRONGER INDIVIDUALS AND MORE CONFIDENT COMMUNITIES.

It uses surplus food to do much more than feed those on the cusp of food poverty. It builds confidence, gives people purpose and nurtures stronger communities. Providing its members with vital access to deeply discounted food, as well as life-changing learning and development programmes, Community Shop is a hand up, not a hand out.

Throughout 2020, Community Shop has played an integral role in informing policy and making a measurable difference. We were delighted to contribute to the National Food Strategy research, giving our members the opportunity to talk openly about the pressures of stretched budgets and the challenges in accessing healthy, affordable food choices.

By aligning our practices to the National Food Strategy recommendations, we are proactively levelling up, extending our eligibility and our holiday provision for children and families.

1 IN 5 CHILDREN ARE IN FOOD INSECURITY

LEVELLING UP COMMUNITIES: For families in receipt of FREE school meal vouchers, we invested £1m to double them, meaning families had £180 per child (rather than £90) to spend on children's meals!

EXTENDING ELIGIBILITY: Where we don't yet have a Community Shop, we've offered eligible community members the option to shop at Company Shop.

HEALTHY HOLIDAYS: We went virtual, meaning even more children could benefit with access to FREE ingredient boxes, virtual cooking sessions and activities that encouraged kids to get active. Children eat FREE in Community Kitchen, all day every day (not just during holidays).

"You recently opened in L4, Walton. I just want to thank you. I admit I had preconceptions about the shop, thought it might be like a food bank, thought it might be scraps of veggies etc. I was embarrassed to sign up if I'm honest. But, I have little hungry mouths and as are many people, especially at the moment, struggling to make ends meet.

You have made all the difference.

With a limited budget and a lot of mum guilt I hated sometimes having to serve up the frozen 'chicken' shapes week after week. But you do what you have to do, and with as much pride as you can muster.

Since coming to your shop, almost daily, I have a fridge with Marks and Spencer's chicken, the baby is coming home from nursery today to fresh raspberries and yoghurt, we will be having organic mince spag bol for tea and a posh cheesecake afterwards! I used to work out how much it would cost before getting to the till, now it's always so so much less.

Food matters to me, feeding my little one well matters to me. He wanted to try out the lift the other day so we went up to the café, again, me full again of my preconceptions, and he had a good dinner, pudding and a drink (and a natter with your lovely chef) for nothing. The space is clean and respectful, your staff are kind and caring.

I know this email sounds awfully gushy, but we are a society quick to complain when something goes wrong, so I wanted to be the one quick to praise when things go right. And you have got it right. So thank you for being round the corner and helping me to make the very best of what I have.

You really are making a difference."

COMMUNITY SHOP MEMBER, KIRKDALE

WE'RE VERY PROUD OF WHAT WE HAVE ACHIEVED IN 2020 AND THE POSITIVE IMPACTS THAT WE HAVE MADE. HERE ARE SOME OF OUR HIGHLIGHTS ...

10,000+ MEMBERS SUPPORTED

£212 MEMBERS' AVERAGE SAVINGS ON FOOD PER MONTH

95% OF MEMBERS STATED THEY WERE EATING MORE HEALTHILY SINCE JOINING COMMUNITY SHOP

WATCH OUR KIRKDALE STORE OPENING VIDEO HERE:



Community Shop

MEANINGFUL IMPACT.

257,621 ENGAGEMENTS VIA COMMUNITY SHOP'S VIRTUAL HUB

94% OF MEMBERS SAID THEIR QUALITY OF LIFE **IMPROVED SINCE JOINING COMMUNITY SHOP**

89% OF MEMBERS **SAID THEIR SENSE OF COMMUNITY HAS IMPROVED SINCE JOINING**

74% OF MEMBERS **DEVELOPED GREATER MENTAL WELLBEING**

SINCE COMMUNITY SHOP FIRST OPENED ITS DOORS, WE'VE SUPPORTED PEOPLE TO BE THE BEST VERSION OF THEMSELVES.

701 MEMBERS SUPPORTED BACK INTO EMPLOYMENT

902 MEMBERS MOVED INTO HIGHER EDUCATION **SINCE JOINING COMMUNITY SHOP**

252 MEMBERS HAVE COMPLETED WORK PLACEMENTS



THERE ARE SO MANY STORIES TO TELL ABOUT HOW WE HELP OUR MEMBERS, HERE IS JUST ONE OF THEM...





YOU CAN HELP US TO CONTINUE TO TRANSFORM LIVES. IF YOU HAVE SURPLUS STOCK OR COMMUNITY FUNDING AND A **DESIRE TO MAKE A REAL DIFFERENCE, WHY** NOT DONATE IT TO COMMUNITY SHOP?

SURPLUS@COMPANYSHOPGROUP.CO.UK **OR GIVE US A CALL ON 0800 211 8484**

GET IN TOUCH AT

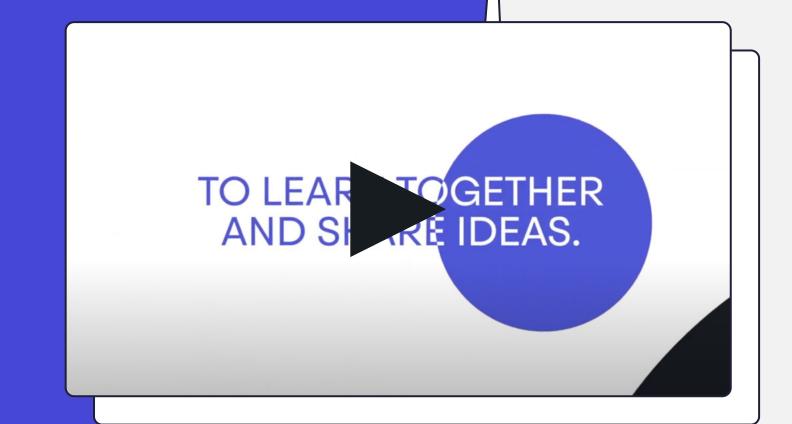
LEADING THE WAY.



BEING AT THE FOREFRONT OF SUSTAINABILITY FOR FIVE DECADES HAS GIVEN US A PLATFORM TO ACTIVELY CHAMPION REDISTRIBUTION AND SUPPORT OUR INDUSTRY. WHICH IS WHY WE CREATED AND LAUNCHED OUR PIONEERING LUMINARY PROGRAMME.

In 2020, we partnered with Amazon, Bakkavor, Coca-Cola European Partners, Greencore, M&S, Mars, Morrisons, Nestlé, Nomad Foods, Premier Foods, Samworth Brothers, Unilever and Upfield to deliver a step change in intelligent surplus management and mentor future leaders and rising stars across the industry, all committed to delivering the best in sustainable and social business practices.

HEAR WHAT
OUR FIRST
COHORT OF
LUMINARIES
HAVE TO SAY...



M&S
EST. 1884

greencore

"THE LUMINARY PROGRAMME IS A REALLY GOOD WAY TO BUILD A MUCH BROADER AWARENESS OF SOME OF THE ISSUES AND IMPACTS OF FOOD WASTE."

ROB BAILEY, M&S



KRISSY POLO-TOLLEY, GREENCORE



"THE LUMINARY PROGRAMME
HAS CREATED A PLATFORM
THAT SUPPORTS BOTH
BUSINESSES AND INDIVIDUALS
IN THEIR AMBITION TO
REMOVE UNNECESSARY WASTE
WITHIN THE SUPPLY CHAIN,
HELPING TO DELIVER A MORE
SUSTAINABLE FUTURE."

DR RICHARD SWANNELL FRSA, INTERNATIONAL ENGAGEMENT DIRECTOR, WRAP

INTERESTED IN BEING ONE OF TOMORROW'S LEADERS?

GET IN TOUCH TO FIND OUT MORE:
HELLO@LUMINARYPROGRAMME.COM OR
VISIT WWW.LUMINARYPROGRAMME.COM

COMPANY SHOP GROUP

2020 REPORT CARD.

80M **UNITS** HANDLED.

5.7M **NON-FOOD ITEMS** HANDLED.



28,073 TONNES.



WE PAID OUR PARTNERS £20.6M, THAT'S £139M PAID **BACK TO INDUSTRY PARTNERS OVER** THE LAST 10 YEARS.





SAVED OUR MEMBERS £64M.

11 COMPANY SHOP STORES, **6 COMMUNITY SHOP STORES.**

OVER 200,000 UNIQUE MEMBERS SHOPPED WITH US.

2020 REPORT CARD.

2.8KT
X-RAY PROCESSING
CAPABILITY.

BLAST FREEZE UP TO 100 PALLETS PER WEEK.



MORE THAN
11 MILLION ITEMS
RELABELLED.





BOTTLES WASHED AND SORTED.





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DOWNLOAD THE COMMUNITY SHOP IMPACT REPORT - 2020 FOR MORE INFORMATION



COMPANY SHOP GROUP

PLAY YOUR PART.

WE'RE VERY PROUD OF THE RESULTS WE HAVE ACHIEVED SO FAR, BUT THERE IS SO MUCH MORE THAT WE CAN ACHIEVE TOGETHER.

We continue to work with hundreds of national and international partners to help them rethink waste and unlock the potential from surplus stock.

By working with us, we can turn your surplus stock into an asset for business, a benefit for the planet and a force for good in communities everywhere.





"AS PART OF THE BIFFA FAMILY, WE ARE COMMITTED TO SEEKING INNOVATIVE SOLUTIONS THAT WILL UNLOCK MORE SURPLUS AND CREATE A CIRCULAR ECONOMY THAT SIGNIFICANTLY CONTRIBUTES TO WASTE REDUCTION."

STEPH MCGINTY,
GROUP MANAGING DIRECTOR,
COMPANY SHOP GROUP



OUR EXPERT TEAM IS HERE TO HELP YOU.

CALL US TODAY ON 0800 211 8484 OR EMAIL US AT SURPLUS@COMPANYSHOPGROUP.CO.UK





IF YOU CAN EAT IT, USE IT OR WEAR IT, WE CAN HANDLE IT! TALK TO OUR SURPLUS EXPERTS TO FIND OUT HOW WE CAN HELP YOU.

CALL US TODAY ON 0800 211 84 84

surplus@companyshopgroup.co.uk companyshopgroup.co.uk

